

Leading Well



What we'll cover

- Mental Health Awareness
- Psychological Safety
- Role modelling
- Investing in yourself and your team



What challenges do you see in your teams?

















What is mental health?

A state of wellbeing in which an individual realizes their own potential, can cope with the normal stresses of life, can work productively and fruitfully and is able to make a contribution to their community.

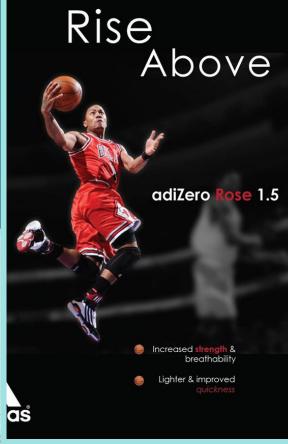
~ World Health Organization



Physical health



















Mental health?









https://www.mentalhealth.org.uk/



https://www.mentalhealth.org.uk/



https://youngminds.org.uk/



The mental health continuum

IN CRISIS

■■ STRUGGLING SURVIVING

THRIVING

EXCELLING

Very anxious
Very low mood
Absenteeism
Exhausted
Very poor sleep
Weight loss

Depressed
Tired
Poor
performance
Poor sleep
Poor appetite

Anxious

Nervous
Irritable
Sad
Trouble sleeping
Distracted
Withdrawn

Worried

Positive
Calm
Performing
Sleeping well
Eating normally
Normal social
activity

Cheerful
Joyful
Energetic
High performance
Flow
Fully realising
potential





Breakout

- How is your mental health?
- What's one thing you do to invest in yourself?



People won't always give you a sign...



How to build a mentally healthy culture



What is Psychological Safety?

A climate in which people are comfortable expressing and being themselves.

They feel comfortable sharing concerns and mistakes without fear of retribution or embarrassment.

Amy Edmondson

The Fearless Organization

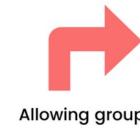






PSYCHOLOGICAL DANGER

PSYCHOLOGICAL SAFETY



Fear of admitting mistakes. Blaming

others.

Comfortable admitting mistakes.

Everyone

openly shares

ideas.



Allowing group dynamics to affect decision making.

Team members are less likely to share different

views.



Better innovation and decision making.



Learning from failure.









A mentally healthy organization is...

- Psychologically safe
- We can fully be ourselves
- We know where to go for support
- We focus on mental health not just mental illness



What do you think are the key skills for supporting your people?



The skill of empathy

The Five Attributes of Empathy

- 1. Taking the other's perspective
- 2. Understanding the emotion you are hearing
- 3. Staying out of judgement
- 4. Communicating your understanding about the emotion

Leaders must either invest a reasonable amount of time attending to fears and feelings,

OR SQUANDER AN UNREASONABLE AMOUNT
OF TIME TRYING TO MANAGE INEFFECTIVE AND
UNPRODUCTIVE BEHAVIOR.





Trust is earned in the smallest of moments. It is earned not through heroic deeds, or even highly visible actions, but through paying attention, listening, and gestures of genuine care and connection.

~ Brené Brown

Questions for supportive managers

What's the biggest challenge you're facing at the moment?

Are you able to sleep, eat well & exercise these days?

Thank you for sharing that with me. I'm here for you. How can I help?

What kind of things do you do to look after yourself?

I don't know much about ___, can you tell me more about how it affects you?

Do you know about the services we offer that support mental health?

Do you have someone that you can talk to about this?

When you were feeling better, what kind of things helped?



It starts with You

Self care & leading by example

Burnout

- 1. **Emotional Exhaustion** the fatigue that comes from caring too much, for too long
- 2. **Depersonalization** the depletion of empathy, caring and compassion
- 3. Decreased sense of accomplishment feeling that nothing you do makes any difference





The most important quality of a leader is to **model the way**

THE FIVE PRACTICES OF EXEMPLARY LEADERSHIP 2011



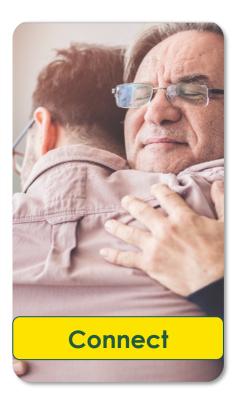
How do you model behaviour?













A short survey...

